1	FIRE AND PUBLIC SAFETY COMMISSION
2	COUNTY OF MAUI
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7	TRANSCRIPT OF PROCEEDINGS
8	REGULAR MEETING
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13	Held via BlueJeans, commencing at 10:00 a.m., on
14	January 20, 2022.
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19	REPORTED BY: SANDRA J. GRAN, RPR/CSR #424
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1	ATTENDANCE
2	COMMISSION MEMBERS PRESENT:
3	Kyle Ginoza, Chair
4	Lisa Vares, Vice Chair
5	Gregg Lundberg, Member
6	Donna Sterling, Member
7	Punahele Alcon, Member
8	Max Kincaid, Jr., Member
9	Dylan Andrion, Member
10	Makalapua Kanuha, Member
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12	STAFF:
13	Bradford Ventura, Fire Chief
14	Hanalei Lindo, Assistant Fire Chief
15	Jeff Giesea, Assistant Fire Chief
16	Daniel Kunkel, Deputy Corporation Counsel
17	Richelle Wakamatsu, Commission Secretary
18	Herman Andaya, Maui Emergency Management Agency
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1	(January 20, 2022, 10:00 a.m.)
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3	CHAIR GINOZA: Good morning, everyone. It's
4	10:00 a.m., Thursday, January 20th, and I'd like to call to
5	order the Maui Fire and Public Safety Commission meeting. My
6	name is Kyle Ginoza, and I'm chair of the commission. I'd
7	like to start off by doing roll call.
8	Vice Chair Lisa Vares.
9	(No response.)
10	CHAIR GINOZA: I see her on.
11	Let's go with Gregg Lundberg.
12	COMMISSIONER LUNDBERG: Here.
13	CHAIR GINOZA: Thank you, Gregg.
14	Dwight Burns is excused.
15	Donna Sterling.
16	COMMISSIONER STERLING: Here, Chair.
17	CHAIR GINOZA: Hi, Donna.
18	Punahele Alcon.
19	COMMISSIONER ALCON: Here.
20	CHAIR GINOZA: Hi, Punahele.
21	Max Kincaid, Jr.
22	COMMISSIONER KINCAID: Here.
23	CHAIR GINOZA: Hi, Max.
24	Dylan Andrion.
25	COMMISSIONER ANDRION: Here.

1	CHAIR GINOZA: Hi, Dylan.
2	And Makalapua Kanuha.
3	COMMISSIONER KANUHA: Here, Chair.
4	CHAIR GINOZA: Thank you, Makalapua.
5	I hope everyone got the copy of the minutes from the
6	December 16th meeting and was able were able everybody
7	was able to review it. Unless anybody has any questions,
8	could I have a motion to accept the December meeting minutes?
9	COMMISSIONER LUNDBERG: So moved.
10	COMMISSIONER ANDRION: So moved. This is Dylan.
11	CHAIR GINOZA: Thank you, Dylan. And a second?
12	COMMISSIONER KANUHA: I'll second.
13	CHAIR GINOZA: Thank you, Makalapua.
14	All in favor, raise your hand.
15	(No response.)
16	CHAIR GINOZA: Okay. Looks like we have one, two
17	eight for it, so unanimously approved.
18	Richelle, is there anyone wishing to testify today?
19	MS. WAKAMATSU: Not on my end.
20	CHAIR GINOZA: Okay. Is there anyone on the call
21	that's wanting to testify from the public?
22	(No response.)
23	CHAIR GINOZA: All right. Seeing none, public
24	testimony is closed.
25	At this time, I also would like to recognize who we

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have from the fire department. Chief Ventura.
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                CHIEF VENTURA: Good morning, everybody. Thanks for
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      being here today. Myself, Chief Ventura; behind me, Chief
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      Hanalei Lindo; and across the table, newly promoted, we did
      our interviews yesterday, Assistant Chief Jeff Giesea, so we'd
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      like to welcome him. And we have Richelle off camera here.
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      That's who's with us today.
                CHAIR GINOZA:
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                               That's great.
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                And I see we have Dan Kunkel from corporation
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      counsel.
                Thank you.
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                MR. KUNKLE: Good morning.
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                CHAIR GINOZA: Thank you, Daniel, for joining us.
                MR. KUNKLE: Good morning, Commissioners.
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                CHAIR GINOZA: And I believe we have Herman on; I
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      see MEMA. Herman, is that you?
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                MEMA OFFICER ANDAYA: Yes, Mr. Chair. I'm right
      here.
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                CHAIR GINOZA:
                               Okay, great.
                                             Thank you, Herman.
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                MEMA OFFICER ANDAYA: Thank you.
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                CHAIR GINOZA: And actually, let's -- let's move on
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      to you, so would you provide the MEMA report, Herman?
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                MEMA OFFICER ANDAYA: Okay, good. Thank you.
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      For -- for MEMA, I just wanted to report out that we did
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      complete our damage assessment for the -- for the flooding
      that occurred in December, the severe weather flooding which
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affected Kula as well as Kihei, South Maui, specifically Maui

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Meadows. And so we were -- FEMA was here on island, and we were not able to have enough damage for individual assistance, to get individual assistance, so there weren't enough homes that were major damaged or destroyed. And so, as a result, we will not be getting assistance, but we will be getting public assistance, so I believe that right now is at -- just waiting for presidential approval. Once President Biden approves it, then we will get federal funding for infrastructure that was damaged during the -- the storm, so -- so that's where we're at right now with that. We just had a kickoff meeting, in fact, that Chief Ventura and I were just in a meeting a few minutes ago; we had a kickoff meeting for our Homeland Security Grant program, so I know fire department will have some projects that they'll be applying for this grant, and we'll be looking forward to that. That's -- that's all I have, Mr. Chair. And then, at some point, I know I'm supposed to do a presentation today about the EOC, so I'm ready to do that when you want me to. CHAIR GINOZA: Okay. Before we go to that, does any commissioner have any questions for Herman regarding his report? COMMISSIONER STERLING: I do.

Thank you, Chair.

CHAIR GINOZA: Yes, Donna.

COMMISSIONER STERLING:

1	I have a real quick one. Thank you, Henry
2	Herman. What recommendations is MEMA making to the county or
3	state I drive by Kula, and the bridges are being the
4	rivers, the runoffs are being totally redone because of major
5	damage and the water lines. Do you make recommendations to
6	the who is in charge of maintaining upcountry water flow
7	down to Kula Kai or Kihei? Is that part of your scope?
8	MEMA OFFICER ANDAYA: So, Mr. Chair, so whenever
9	there's a project that's being proposed, our office does do
10	provide comment, so but with respect to, like, I know
11	there's a lot of projects that don't have, like, proper
12	drainage and all of that, and so that's something that, you
13	know, we can't we have no purview over, but we can make
14	recommendations. And I know we just completed our hazard
15	mitigation plan update, and that has, like, some
16	recommendations in there with respect to I guess what we're
17	talking about is drainage, right?
18	COMMISSIONER STERLING: Right.
19	MEMA OFFICER ANDAYA: Drainage issues and, you know,
20	things like that. So there are
21	COMMISSIONER STERLING: Yeah.
22	MEMA OFFICER ANDAYA: Yeah, so we it does
23	identify areas on Maui that Maui, Molokai, Lanai that are
24	prone to, like, you know, this kind of flooding or, you know,
25	so it does have recommendations, yeah.

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                COMMISSIONER STERLING: Good. Yeah, that's great.
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      Thank you.
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                MEMA OFFICER ANDAYA: Thank you, Commissioner.
                CHAIR GINOZA: Any -- any other questions from
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      commissioners?
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                COMMISSIONER LUNDBERG: Kyle, I've got a question
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      quick for Herman.
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                CHAIR GINOZA:
                               Sure, Grega.
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                COMMISSIONER LUNDBERG: The -- we've seen on the
      news, and I've heard that locally we've brought on some nurses
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      from the mainland to help supplement our first responders and
      our hospitals. Is Maui Memorial or Kaiser beneficiary of some
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      of these positions?
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                MEMA OFFICER ANDAYA: Yes, I -- I believe they are,
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      so I think they'll be getting some -- some nurses and
      everything. You know, our hospital, despite our numbers going
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      up tremendously, our hospital is still not -- they're still
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      not overwhelmed yet. And so we've been getting reports from
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      the hospital, and they have not implemented their surge plan
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      at this point, so -- but they do have a plan in place so in
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      the event that they become overwhelmed, then they'll --
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      they'll implement that, that surge plan, but at this point,
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      they're simply doing okay at this --
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                COMMISSIONER LUNDBERG: Okay. Thank you.
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                MEMA OFFICER ANDAYA: For now. Yeah. Thank you.
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CHAIR GINOZA: Any other questions from 1 2 commissioners? All right. 3 COMMISSIONER KINCAID: I have one. 4 CHAIR GINOZA: Oh, go ahead. COMMISSIONER KINCAID: 5 Kyle. 6 CHAIR GINOZA: Go ahead, Max. 7 COMMISSIONER KINCAID: Oh, blew it again. 8 Regarding the EOC for the flood -- can you hear me? 9 MEMA OFFICER ANDAYA: Yes. Go ahead, Commissioner. COMMISSIONER KINCAID: My hope is that although 10 11 everything went relatively smoothly, according to some of my 12 contacts, there was a lack of communication with the 13 responding ground crews from the county. One of their biggest downfalls to that was, I'm told guys on the front lines 14 15 operating equipment and whatnot really didn't have any communication with the EOC. Can that be remedied? In other 16 words, you've got the fire department, and you've got, you 17 18 know, the police, and you've got the responding county agency, road division, from my information, the guys on the road 19 20 divisions really didn't have any communication with the people from the EOC. And this is coming from the line supervisor. 21 22 would hope that checks could be made with those people that did respond so that in the future, they do have communications 23 2.4 directly with the EOC. That was just something brought up to

me by some of the people who worked upcountry flooding.

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MEMA OFFICER ANDAYA: Mr. Chair. 1 2 CHAIR GINOZA: Go ahead. 3 MEMA OFFICER ANDAYA: I -- I'll look into it, 4 Commissioner. So in our EOC, I mean, you'll be hearing my 5 presentation soon, but we do have representatives from the --6 like public works, water department in the EOC, and so they 7 are getting information from us. That's part of their -- what 8 the EOC does, that's part of our function, which is 9 information sharing, and so I'm not sure what's happening. The director is in my -- in the EOC, and I'm not sure if that 10 11 information is flowing down to their people or her people. I'll look into that, Commissioner, and see, you know, how we 12 13 can improve that.

COMMISSIONER KINCAID: Okay. Thank you.

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CHAIR GINOZA: Max, is that -- is that specific to the fire personnel or police? Because I know you have police experience.

COMMISSIONER KINCAID: It wasn't so much to the fire personnel or the police, you know, they were responding every which way but loose trying to get the thing coordinated. But for those guys that were on the front lines doing the clearing away of, say, materials that occurred during the flood, they really didn't have communication with the EOC as to which -- which areas would be primary for their response to make it more efficient. According to my people, they were just out

1	there doing the best they could with what they had, and at the
2	time, there was no communication with the road department.
3	Road division people, their supervisors, not the EOC, but I
4	was hoping that maybe the EOC can work with their supervisors
5	out there and getting communications as to the priorities in
6	which they attack the situations.
7	CHAIR GINOZA: Okay. Thank you, Max.
8	COMMISSIONER LUNDBERG: (Gesturing.)
9	CHAIR GINOZA: Gregg, do you have a question?
10	COMMISSIONER LUNDBERG: Yeah, quick question. The
11	E. Coli break breakout Upcountry in Kula, does that fall
12	under MEM's purview, or is that department of water?
13	COMMISSIONER KINCAID: That would have been the road
14	division.
15	COMMISSIONER LUNDBERG: For the E. Coli bacteria in
16	the water?
17	COMMISSIONER KINCAID: No, no, no. This was during
18	the rain downpour, where they responded to in clearing
19	highways and trying to open up the roadways.
20	CHAIR GINOZA: Oh, Max, I think he's asking about
21	something different, huh?
22	COMMISSIONER KINCAID: Okay. Sorry, miscue on that.
23	CHAIR GINOZA: Gregg, what was your question?
24	COMMISSIONER LUNDBERG: I'm sorry. Is there any
25	involvement with MEM in the E. Coli breakout Upcountry? And

what's your prognosis?

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MEMA OFFICER ANDAYA: Mr. Chair, that was through the department of water supply and so they -- they're taking the lead on that, but we are aware that that was occurring and they -- you know, they put out the -- during the water shortage -- or water outage, rather, we helped coordinate, you know, putting out the water, water buffaloes and all of that, you know. But with respect to the -- the E. Coli, yeah, that's something that the department of water supply has been handling, you know, and -- and they've been communicating to the public. There's been, I know, press releases from their department letting the public know when -- what areas it's safe to drink the water and things like that. They're doing their very best trying to flush out the system. Again, you know, these are -- the breakage in the pipes occurred in areas where it is very remote and so, you know, they were -- they're trying their very best to try to, I guess, identify what areas there could be an outbreak and then, you know, then trying to fix that area, so (pause) --

COMMISSIONER LUNDBERG: Thank you.

CHAIR GINOZA: Thank you, Gregg. Thank you, Herman.

Any other questions from commissioners?

COMMISSIONER STERLING: I do, Chair.

CHAIR GINOZA: Yes, Donna. Go ahead.

COMMISSIONER STERLING: Herman, this EOC report

you're gonna make later on, will that be including the water 1 2 E. Coli? Is that what you're gonna report on, all that, you 3 know, activity? 'Cause I'll hold off until you make that 4 report, and then I want to -- I can hold off. 5 MEMA OFFICER ANDAYA: Mr. Chair. 6 CHAIR GINOZA: Herman. 7 MEMA OFFICER ANDAYA: The chair, Chair Ginoza asked 8 me to do a short presentation on the EOC, you know, what the 9 EOC is and what our operations are like, what's our processes, so that's -- that's what my presentation will be on. 10 11 COMMISSIONER STERLING: Oh, okay. Because where I was going with this, Herman, was, you know, the amount of --12 13 of damage to pipes, runoffs, lack of maintenance for the runoffs up at Kula all the way down, but the debris, 14 homeowners not manning the -- the runoffs. I'd like to see a 15 report from their final inspection, whether it's public works, 16 board of water supply, and how in the future, if we have 17 another sudden storm and it lasts for two days, what 18 quarantees or what improvements have they made so this doesn't 19 20 happen again with the E. Coli and the water pipes and the internet with all the debris starting at Kula down to Kihei. 21 22 That was just my thought; that's where I was going. 23 MEMA OFFICER ANDAYA: Oh. Mr. Chair. 2.4 CHAIR GINOZA: Go ahead. 25 MEMA OFFICER ANDAYA: And that's something that

maybe this commission can ask the respective agencies and departments, you know, what -- what their plans are with respect to that, so -- but, you know, for instance, the water department, asking them like, you know, what kind of maintenance and what -- what they're doing, you know, to -- to prevent this from happening again. I know for public works, I've been -- I receive information from them that they have been going out all throughout the year -- not only during the wet season but all throughout the year they go out, and they clean out all the culverts and everything and make sure they're all clear, you know, so I know that that goes on throughout the year.

You know, I -- we saw -- what we saw was a lot of debris in the culverts and everything, so it wasn't -- it was a lot of, like, cuttings, you know, those kinds of things, so -- which leads me to believe that people are throwing, like, green waste into the gulches, you know, and that's something that maybe there needs to be a bit more public messaging about, you know, letting the public know that, you know, please don't use the gulch as your private landfill.

COMMISSIONER STERLING: Yeah.

MEMA OFFICER ANDAYA: You know, that it should be clear of that; otherwise, what's gonna happen is all of those green waste is gonna block up the culverts, you know, and everything, and that's -- that's really what caused a lot of

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the flooding. But that's just reports that I'm getting.
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                COMMISSIONER STERLING: Yeah.
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                MEMA OFFICER ANDAYA: Perhaps getting those
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      departments to come in and do a presentation before the
      commission might be -- might be helpful, you know, so you have
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      a better understanding --
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                COMMISSIONER STERLING: Yeah, let's --
                MEMA OFFICER ANDAYA: -- of what's going on.
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                COMMISSIONER STERLING: Right, right, Herman.
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      where I was going too is, you know, the people -- the manpower
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      to also maintain the gulches are gonna be the community, Kula
      Community Association, Waiohuli, your Hawaiian Homestead, all
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      the way down. It's gonna have to be a joint effort; everybody
      has to monitor their own area, their kuleana, to make sure
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      those rubbish doesn't go in. Anyway, it's a community thing.
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      I'll -- I'm gonna stop there. Thank you.
                                      Thank you, Commissioner.
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                MEMA OFFICER ANDAYA:
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                CHAIR GINOZA:
                               Thank you, Donna. Thank you, Herman.
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                Any other questions from commissioners?
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                (No response.)
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                CHAIR GINOZA: All right. Seeing none, I had asked
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      Herman to provide a short presentation about the somewhat
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      inner workings of the EOC and the interagency coordination.
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      I, in my previous capacity as a county director, had been
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      involved in EOC deployments, and I thought it would be
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beneficial for the public to understand what kind of goes on
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      behind the scenes to ensure the safety of the community.
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      asked Herman to just give a short presentation so that this
      commission, as well as the public, can better understand what
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      happens in an emergency and the (inaudible).
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                Herman, please.
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                MEMA OFFICER ANDAYA: Okay. Thank you, Chair.
                Let me see if I can -- I'm gonna share my screen,
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      yeah. Can --
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                CHAIR GINOZA: We see it.
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                MEMA OFFICER ANDAYA: Can you see my presentation?
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                CHAIR GINOZA: Yes, yes.
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                MEMA OFFICER ANDAYA: Oh, you do, okay. Perfect.
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      First try, so --
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                So we'll be talking about the emergency operations
      center and -- and it's really the nerve center for when we --
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      during a -- during an emergency, when we manage an emergency.
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      So there's four phases of an emergency so there's the
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      mitigation, preparedness, response, and recovery. And where
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      we -- where we activate -- and I use this word quite often,
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      activate the EOC -- it is during the response phase. And so
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      what happens is we usually get a call from the -- whether it
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      be the National Weather Service or from dispatch or from
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      Hawaii Emergency Management Agency letting us know that
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      there's some kind of event. And in that -- when that occurs,
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then a decision has to be made whether to activate the EOC.

And for me, what -- what I look into the factors that go into determining whether we should activate the EOC, I look at whether there needs to be a coordination between agencies, and that's kind of the -- you know, one of the big tests for me. And, I mean, and so the primary functions of the EOC is the coordination of response efforts, the coordination of resources, as well as to maintain situational awareness.

And so situational awareness meaning that, you know, we want to be able to share information amongst all of our agencies and be able to share that information with -- with everyone. So getting information and then sharing it with -- with our partners. And by having that and knowing all the facts of the incident, we can then make the right decisions.

The coordination of response efforts, again, you know, we don't want duplication, and so it's important to know what the -- it's important for the right hand to know what the left hand is doing, right? And so that's the reason why we have the EOC to be able to coordinate our response efforts.

And then the coordination of resources. So during an incident, resources may become scarce, and so it's important that we're -- that we're using the resources for, you know, whatever need there may be. So, like, for instance, with respect to the fire department, there may be a need --

during a brush fire, there may be a need for a bulldozer or, you know, or that kind of like heavy equipment and they need assistance with getting those bulldozers in place. We can assist with that by having -- by coordinating those types of resources.

And so today, I'm gonna talk about the components of the EOC. So one of the -- one of the things that we are very fortunate to have here on Maui is we have a lot of our agency partners in the EOC, and so I'll be talking about that. We'll talk about our procedures, and then, finally, our facility, so where we meet and things like that.

So with respect to our agency partners, and this is a -- this is just a photograph of how our EOC looks like during an activation. And you can see it's -- it's a lot of people in a small space. We have from 60 to 80 people in the EOC, and so -- and we're there for 24 hours -- you know, for 24 hours, so you can imagine how -- how tight it can be in there. We had some issues with power because when this room was built, they weren't planning to have 80 people plug in their laptops, you know, so -- so we've had power issues, we've had issues with heat with -- you know, so we had to add additional air-conditioning units in here in order to -- in order to solve that issue because, you know, there's so many bodies in there, so -- but that's just a -- just to give you an idea of how it looks like in the EOC.

And these are our EOC partners. So you can see it's the County of Maui, State of Hawaii, the Federal Government, as well as non-governmental organizations. They all -- they are all part of the EOC. And for Maui, it's -- it's a little unique. In other jurisdictions, like, for instance, in Honolulu, their EOC is primarily made up of just county or city departments because the state has their own EOC and, you know, the federal government has their own EOC, so -- so you don't have the -- the varied, you know, partners as we do here. Here on Maui, there's no other -- there's no other place to go to but here, to our EOC, and so -- which is a good problem to have because, you know, we have all of these partners here, so --

And just to kind of go over the different departments that take part, we have -- for the County of Maui, you know, you can see -- and I have it broken down by sections within the EOC, and I'll go -- I'll talk about this a bit more later, but you can see we have the infrastructure branch, public works, environmental management, water supply. So I know one of the commissioners was asking a question about -- about communication not going down to their -- to the line, I guess the line crew, and so -- but as you can see, we do have public works and other agencies in the EOC, and so -- and typically we're getting information back -- you know how we talked about information sharing, we talked about situational

awareness? So we do get information back from the line, the line staff, back up to the EOC, so I'm not sure what may have occurred there or what -- you know, but we'll look into that, definitely.

The public safety branch, again, you'll see the fire department, Maui Police Department, the prosecuting attorney, they're -- they're there. And finance administration, department of finance, somebody has to pay for our response and everything, and so -- and, you know, we need to do the paperwork so we can get reimbursement from FEMA, so that's where the department of finance comes into play.

And then finally, we have the human services branch, so housing and human concerns, parks and recreation, department of transportation. So in the event like, say, for instance, we need to open up an evacuation center, then they would assist us with -- with that, with, you know, things like that.

The State of Hawaii, so these are the -- these are the agencies that come to us from the state. We have the governor's office there. We have Hawaii Emergency Management Agency; they will send people over to the EOC during an event. We have DOFA, department of land and natural resources, division of forestry and wildlife, and they are -- you know, they're our excellent planners, they are very versed in ICS. And I'll talk about ICS later on, but we have them manning our

planning section.

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We have the infrastructure branch with state highways, airport, ARFF, the aircraft rescue, and fire fighting, as well as DOT harbors.

And then also we have the National Guard, the International Guard, Army National Guard; they have liaisons in our EOC as well.

And then, of course, human services branch. have department of education, department of health, and department of human services. It's -- it's great that these people are in the EOC because, like, say, for instance, just to give you an example, like department of education, so we have decision-makers in the EOC; usually they are superintendents there, and so like say, for instance, we need to open up a school to create -- to establish an evacuation site or evacuation center, I can -- we can just turn to the human services branch and talk to department of -- you know, the superintendent is sitting right there, I can just ask for, hey, we need to set up an evacuation site at this school, you know, and she'll -- she can go ahead and -- and have that set up, you know, very quickly. And so it's good to have all of our partners in one place that, you know, I don't have to, like, hunt them down, I don't have to call them, they're -they're sitting right there, and I can just go up to them and ask them for help.

This is the federal government. Again, we have FEMA at the command table as well as the U.S. Coast Guard and the National Park Service as well.

And then we have our non-government organizations, so we have Pacific Disaster Center, who's there to provide consulting assistance. We have the ham radio, the amateur radio, and operator in the -- in the EOC as well, and so -- and, you know, in the event that communications go down, oftentimes the only thing that's gonna be working is ham radio. So we do have a ham radio operator in the event that goes down, but he is also getting information from other ham radio operators throughout the county, and so while -- while the event is going on, he's also getting information about what's occurring in various places.

We have the infrastructure branch, so we have Maui Electric, you know, Hawaiian Telcom, Spectrum Hawaii is there at the table.

And then, finally, we have the human services branch, and this is really important, especially during recovery. So we have the American Red Cross and various other organizations here. You know, we have -- we also -- sitting at the table, we have the Maui Hotel and Lodging Association as well as -- as well as the Maui Visitors Bureau. And why this is important is because, at any given time, a quarter of our population is made up of visitors, you know, and so that's

a large segment of our -- of our population, and so we need to make sure that -- that they're taken care of as well. So that's the reason why we have them sitting at our table also in our EOC.

And so the next thing I want to talk about is procedures, and the fire -- the firefighters sitting there are very familiar with this, but we -- we follow what's called an incident command system, and it's a standardized process throughout the country. It's standardized so that we can use the same concepts the same terminology to talk about emergency management. And this helps us a lot because like for us, for instance, anybody, like, in the fire department or the police department, they can come into our EOC, and they would know what to do if they can -- if they're familiar with ICS. Or if someone from New York comes to Maui, comes to our EOC on Maui, and -- you know, and we tell them, okay, you're gonna be part of the logistics section, that person knows what -- what he needs to do, and he knows what forms to fill out and, you know, things like that.

So this is a very, very powerful system. In fact, just two years ago, I was in the Philippines with the National Guard there for an earthquake drill, and here I was talking to emergency managers whose second language is English, and, yet, I was able to communicate with them very well because they were familiar with the ICS system. And so, again, we're --

we're talking about the same -- you know, we're using the same terminology, the same concepts, and everything. And -- and they -- as it turned out, they were experts at ICS, you know, they knew quite a bit because -- because there's a lot of disasters that occur there, so --

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This is your typical -- your typical org. Chart for -- in a -- in an ICS system. So you have the incident commander, in my case -- in the EOC, it would be the EOC director, so that would be myself. And then you have the command staff, so you have the public information officer, a safety officer, a liaison officer. And then you have the general staff, and that's made up of the operations section chief, the planning section chief, logistics, and finance and admin. Section. So generally, what these people or these sections do, the -- the planning section creates the plan. And so during every incident action -- I mean, sorry, during each operational period, an IAP is created or an incident action plan, and that comes out of the -- the planning section. And then, the operations chief carries out that plan, so they implement the plan that was created by the planning section chief. The logistics section is -- they're in charge of managing resources, so whatever resource is needed to complete the plan, that's -- that's what the logistics chief does. And then, finally, the finance/admin. Section chief is responsible for all the documentation, the

paperwork that's needed for the -- for the incident.

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And so that's basically our structure during an incident. And -- and this is the same kind of structure, pretty much, that you will find on the mainland or internationally or even with fire with their IMT, their incident management team, pretty much the same -- the same structure. And then this is kind of broken down even further, so you can see there's a lot of -- there's a lot of positions under these sections.

And then, we use what's called the Planning P, and so this is what occurs during an incident. And so we start off -- we start off at the bottom here. I don't know if you can see my cursor, but we start here, and we start getting information about the situation. And then we also start to respond, or we start to, you know, like what kind of needs there could be, and so that -- that starts off here. And then in this section here, we start going into the incident objectives, so I come up with -- I meet with my team, we come up with objectives, what is it that we want to do for the next operational period. Then we develop a plan for that, we -- we talk to each branch, and then we find out, like, what -- what needs to be done, what kind of -- what kind of tactics need to be utilized to meet the objectives. And then we -- we then present the plan, disseminate it to the group, and then we -in phase 5, we execute the plan.

And then we go back -- that would be the end -- the end of the operational period. A new operational period begins, and then we -- we go back to doing -- going through the same process again, so -- so this would be the next operational period. We just keep going around like this until -- until the event is over. But basically, that's where -- that's what we do during an incident.

So we -- as I mentioned earlier, we get the -- we get the call from the National Weather Service or some kind of notification telling us that there's an incident that's occurring, we start having meetings, we have VPCs with our -- with our -- with HIEMA, the Hawaii Emergency Management Agency, with all of the other administrators, as well as with the governor and the mayor. And so we will have that meeting, we'll start discussing about the -- what we need to do at that point, and then we go into the objectives. And all of our partners are invited to these meetings so they can hear firsthand what's going on. They'll hear it from the national service or -- or whoever's calling the -- notifying us of the incident, and then they're also there listening to the conversation with the governor and with the mayor and -- and all the administrators, so --

There -- additional functions that we have also in the EOC, we have -- what we did differently is we created another section called the recovery section. So what I found

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in a previous incident was that we were so concentrated, we were so focused on the response that -- that it took us a while to then switch gears as we went from one phase to another, so from the response phase to the recovery phase. And so, because of that, it took a while for us to stand up the recovery phase. And in this kind of situation, we don't want to take up that much time. And so what we did was I asked for another position, a recovery specialist, which is the first of its kind in the state. A recovery specialist who just focuses on the recovery phase. So while response is going on, she's already -- she's already planning for recovery. So recovery includes, like, debris removal, from debris removal to damage assessments. As I mentioned earlier in my report about damage assessments, that's going on already while the response is going. While the response is going on, we're already planning for recovery.

And then another thing that I -- I put in as well is the remote area incident command posts. So oftentimes in the past, I know that we kind of -- we're not really focused on, like, what's happening on Molokai, Lanai, and Hana. And so what I did was we -- we created a section, and then we created incident command posts in each of these areas. And then during the incident, we are communicating with them constantly, so making sure that they're -- they're okay, that they're -- you know, any needs that they may need, you know,

things like that. So we want to make sure that they're -they're taken care of. These areas are very resilient, but
also they're very vulnerable at the same time, so -- so that's
the reason why we felt that it was important that we -- that
we monitor what's going on there.

And then, you know, recovery, of course, includes like -- like CERT and all of that. And the fire department has been a big help with us on that. And I think we need more of these types of teams throughout -- throughout Maui, so we'll continue to work with the fire department in getting more -- more CERT members trained. They're volunteers.

And so the last thing is our facility. And, you know, you saw these pictures in the past. This is our EOC, and as I've mentioned before, it's -- it's a small -- it's a small room with so many people that we have. So this is the photograph of the new -- well, the Hawaiian Tel Building that we -- the County of Maui just bought, and we'll be converting this into our new EOC and our new offices and everything. So it's a much larger room, and this will allow our partners to kind of have more distance with each other. And what we're hoping it will look like is this. So it will -- it'll be a larger room, it'll have conference rooms so we can have breakout meetings. We'll have, like, video walls and everything so we can display information and share information with our partners. And so this is what we -- we hope it

will -- it will eventually look like when all the renovations are done.

And then, you know, with all of this operational readiness, it's important we maintain -- we maintain this, and this is through the development and maintenance of plans. And these are different plans for different types of incidents and different types of functions. We conduct trainings with our partners as well as coordinate resources. And so these are just a -- this is our library, and you can see all the different plans that we have on the wall, and these are just a list of different plans that we have.

These are -- this is one of the trainings that we helped sponsor, so you can see a lot of our partners are there from the military to the fire department, police department, many of our county departments, state departments. They were -- they usually take part in these -- in these trainings. And, you know, like I said, mentioned earlier, we're so fortunate on Maui that we have partners who are willing to be part of the EOC, but also be part of the trainings and whatnot and being -- they're very conscientious partners. We want to make sure that they're well trained as well so that they can respond appropriately during an incident. These are more, more of our trainings.

This is the CST, which is coming up soon. I'm sorry, this is the civil support team of the National Guard,

and so they have a -- they have this yearly annual training to 1 2 do with the fire department as well as with the police 3 department, and we're -- we're involved as well, so -- and 4 many of our partners involved. Okay. And that's -- that's all I have. I'm open to 5 6 any questions, if there are any. 7 COMMISSIONER ALCON: Chair, this is Puna. I have a 8 question. 9 MEMA OFFICER ANDAYA: Sure. Yes. COMMISSIONER ALCON: How do you -- okay. So a lot 10 11 of your pictures are, you know, showing everything that 12 happens on Maui, but how do you serve Lanai and Molokai 13 specifically? Because a lot of times people say, yeah, we are resilient communities, and they just leave us, and we have to 14 15 figure things out on our own. 'Cause I can tell you, no one ever reached out to us from Maui to help us at all with this 16 COVID pandemic. We've been receiving all of our help from 17 So how do you -- your department, you know, what --18 your kuleana, how do you help Molokai and Lanai? 19 20 MEMA OFFICER ANDAYA: That's a good -- that's a good 21 question. 22 COMMISSIONER ALCON: Do people from Molokai and 23 Lanai come over to your training? How do our staff on Molokai 2.4 get trained? Our roads people, just everything, do we get the

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same services?

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MEMA OFFICER ANDAYA: Thank you, Commissioner, Mr. So at that photograph that I showed earlier, there were -- there were people from Molokai there, actually, at the training, and so they're -- you know, we invite them to the trainings as well. And as I mentioned earlier, you know, we created incident command posts on Molokai and Lanai. You may not be privy to those -- those meetings, but we've had meetings there. The incident command post is headed by the -the commander on Molokai during the incident. As I mentioned earlier, we do -- what we've done differently from, you know, past -- from the past is we have constant communication with Molokai and Lanai and Hana for that matter. In fact, what we did recently was we purchased video -- video teleconferencing equipment for those -- for those areas. And this is before COVID occurred, before everybody -- now everybody's doing video conferencing and all that. Well before that, we used Homeland Security monies to purchase video conferencing equipment for Molokai, Lanai, and Hana.

With respect to the -- like you think that -- that there's no assistance coming towards Molokai, but I can tell you, I mean, we've sent over PPEs to Molokai, but you're -- you know, you weren't -- you're not -- you're not aware of that because we don't put MEMA or we don't put County of Maui on those PPEs, on those boxes, you know.

COMMISSIONER ALCON: I can tell you I am the second

in command at the hospital, and it has not come to us. So it may be coming to the island, but we know nothing about it, so that's where I'm -- I'm speaking from.

MEMA OFFICER ANDAYA: Okay. Well -- and are you in touch with the Hawaii Emergency Management? That's one of our partners, and they're supposed to be communicating with you, so --

COMMISSIONER ALCON: They send us emails, but we get no communication from anyone from Maui. So I just -- that's why I'm wondering. We're the only hospital here, I see Maui Memorial on your slide, but we're not a part of it. So as a -- as a 24/7 health care provider, we're not being included, which is fine because we'll figure it out, but, you know, it's really Maui-centric. And I feel the same way -- I don't see anything from Lanai on your slide. So what are we doing for Lanai? What are we doing for Hana? We need to make sure that the smaller areas get taken care of.

MEMA OFFICER ANDAYA: So, again, you know, with respect to Lanai, same thing, we have an incident command post there as well, and we've been assisting them with COVID testing to, again, getting PPEs out to them, even -- even to the point where we were assisting them with -- what do you call that? When people travel to Lanai, we have National Guard like check, you know, checking them in, doing screenings and all of that, so -- so that was going on. And even on --

even on Molokai, so -- so those National Guard, we have a National Guard liaison here, we arranged for National Guard to be on Molokai to do screenings there, you know, when -- when the outbreak first occurred. So those are -- you know, I -- there's a lot of things that -- that we've been doing, you just -- you're just not aware of the things that go on, you know, in your -- in those areas, so --

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COMMISSIONER ALCON: So, okay, let me give an We tried to do a community screening in partner with example. the National Guard, and they would not let us use the MP armory here at all. So, no, the National Guard is not helpful at all on Molokai. So I don't know who you're talking to, but I'm telling you, as a person in the community that reached out to the National Guard, that they wouldn't even let us use their military parking lot to do a COVID screening. So, no, there's -- there's a disconnect between what you're doing and what is happening here and, you know, that -- I'm trying to bring that to you because it doesn't sound like you're hearing there's a disconnect, and there is. There's a definite disconnect between what you're doing and what is happening on Molokai. And it's not gonna get solved in this meeting, but I want you to hear me.

MEMA OFFICER ANDAYA: Yes.

COMMISSIONER ALCON: And then maybe contact me outside of this meeting.

MEMA OFFICER ANDAYA: Okay. Well, Commissioner, you
know, we can we can talk further about this. With this
pandemic, just to let you know, too, so the department of
health is the lead agency with this pandemic. We we're
here to support them, you know, and so I mean, I can leave
it at that. I'm not sure what kind of what kind of
discussions department of health has had with the hospital
or or it sounds like they had no discussion with you guys
at all since you're the second in command. But we can have
this discussion, you know, a further discussion. I'll be
happy to talk to you, Commissioner, and we can talk about a
bit more about like what kind of things happen or what kind
of you know, on Molokai. But aside from this COVID, and
that's really, you know, I'm not the lead we're not the
lead agency on this, but aside from COVID, you know, again,
when it comes to other like emergency management type of
things, we are really trying to we're trying to include or
trying to reach out to our remote areas because I I can say
that in the past, I think we've we've neglected them in the
past, and so that's the reason why in my tenure, I wanted to
make sure that we be sure that we pay attention to them and
take care of them.
I flew out to Molokai to meet with the the group
there, there's a there's an emergency management group, and

that's why I say they're pretty resilient, because they're

there, they come to our trainings. With respect to Hana, I mean, we -- we've met with the East Maui -- that group. I know you guys have, like, weekly meetings and all of that, so -- and so we've been at those meetings. We've, again, provided supplies for them, you know, so -- but we can, we can have that discussion further. And I -- yeah, I think there should be more of an interaction between the hospital there on Molokai and us here on Maui, so definitely.

CHAIR GINOZA: Great. Thank you for bringing that up, Punahele.

Donna, do you have a question?

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COMMISSIONER STERLING: Yeah, I just want to follow up Punahele with her -- her concerns. What I'm hearing just now is, Herman, all she's asking is there seems to be a disconnect, like she said, in communication, whether it's from agency to agency, whatever it is, but they're not being heard. And I hear you, Punahele. You know, we're remote too, but with that being said, perhaps if we need to draft a letter to have better engagement communication-wise with MEMA and for Lanai and Molokai. If that's what public safety is about, then maybe we could craft to make that an effort to have the remote areas definitely engaged. They want a seat at the table, they want to be heard, and they want to have a part of the decision-making. Thank you.

And great -- yeah, it was a good presentation,

Herman. Thank you.

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MEMA OFFICER ANDAYA: Thank you, Commissioner.

And, you know, again, I mean, we can -- we can do that now, you know, I can talk to Punahele -- or Commissioner Alcon right after this meeting, you know, if that be the case. I mean, I -- please believe me that, you know, I do want to be cognizant of the remote areas, you know. I don't want to forget Molokai, Lanai, and Hana, and so -- and that's the reason, as I -- as I've mentioned to you, we created these, you know, like in our -- in our EOC. And by the way, so you guys have a seat at the table, you know, in the EOC, we created a section, a branch specifically for the remote areas, and we have them on the call throughout an event. So that's something that we -- we did, that's something that we -- we created. And we did that by having a VTC, you know, established in those areas and buying the equipment to do that because what I want -- what I told our staff is I want to be able to see them, you know, so we don't forget, we don't forget there's Hana, Lanai, and Molokai. I want to see them on the TV during the whole event, you know, and that way if something's going on there, they can flag us down very quickly, they can -- you know, but that's something that we -we've done. But I agree, I agree with there needs to be more, there needs to be more communication. I think there needs to be -- I need to have this conversation with -- with the

hospital, you know, and, you know -- but, yeah, so most definitely, we need to foster that relationship.

CHAIR GINOZA: Great, Herman. And, yes, it is

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something that, you know, perhaps you can continue the dialogue with Punahele, courtesy where it could be just a communication that some people are not being involved. So maybe you can give us an update next — at the next meeting that — you know, see where on Molokai through Punahele there's maybe some misses and see if there are any other communication misses with the other remote areas like Hana and Lanai.

MEMA OFFICER ANDAYA: I do -- I do have one more thing.

COMMISSIONER STERLING: Chair.

MEMA OFFICER ANDAYA: Oh, sorry.

COMMISSIONER STERLING: Yeah, just to add to you,

Herman, my other two questions besides Punahele was this: Are

you aware of firstnet.gov, a first responder communication

broadband service with AT&T, and are you using them? And my

question is: Are -- is MEMA considering this year or next

year the use of the Starlink? That's all.

MEMA OFFICER ANDAYA: That's a -- that's a good question and -- Mr. Chair, so, yes, we do use First Net. In fact, the AT&T has been a partner with us, they've been -- they've been needing our assistance with respect to creating a

more robust system here on Maui for First Net, and so -- so we've been -- we've been working with them on that. So they have to create more towers and whatnot, so -- but we've been working with them on that. And then the Starlink system, so like satellite, we do have satellite phones and whatnot, and then also we want to be able to have satellite internet as well, so we're -- so we're working on that as well.

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Just one -- one last thing I do want to -- I wanted to mention as well. So to Commissioner Alcon, you know, we -- at some point -- so we did have a very close relationship with the hospital in the past, and how I know this is because there -- we were paying -- we were paying a phone line at the hospital, you know, and so --

COMMISSIONER ALCON: We still have it; it's in a closet here. I'm not saying we don't have a satellite phone from you; I am saying there is no communication.

MEMA OFFICER ANDAYA: Right, right.

COMMISSIONER ALCON: So I'll reach out to you after this meeting to find out --

MEMA OFFICER ANDAYA: Okay.

COMMISSIONER ALCON: -- who are the players on Molokai that we need to work with. Because if I don't even know who the people are that are on your committee on Molokai, that's a problem. We should know who we need to talk to in case there's an emergency. Because every single person ends

up on our doorstep, so we should at least know who's gonna be 1 2 calling us to let us know something's happening. 3 MEMA OFFICER ANDAYA: Right, right. No, no, I'm --4 what I'm saying is that we had that -- we had that 5 communication in the past with the hospital and, you know, we 6 want to -- we want to reconnect. So that that's the point I 7 was trying to make, that, you know, we had it in the past, for 8 some reason with the hospital, I don't know what it was, 9 maybe -- maybe when Queen's Hospital took over it or -- or 10 something, but, you know, then there was that disconnect. So 11 I'm more than happy to -- to reconnect with you guys, you 12 know. 13 COMMISSIONER ALCON: Me too. Thank you. And great 14 presentation. 15 MEMA OFFICER ANDAYA: Thank you, Commissioner. 16 CHAIR GINOZA: Thank you. Any other questions from commissioners? 17 COMMISSIONER KINCAID: 18 Herman. 19 CHAIR GINOZA: Go ahead, Max. 20 COMMISSIONER KINCAID: Great presentation. I like 21 what you've got to say. I know you're very involved, and I'm

COMMISSIONER KINCAID: Great presentation. I like what you've got to say. I know you're very involved, and I'm a little concerned -- like Punahele's response is the same for me, but I don't need to conference with you. Why don't you send me the list of who your contacts are, and I'll go after them and get it direct from them. Because that shortfall is

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not your fault, but it's our community on Lanai that needs to
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      step up and let us know what's going on. So that's my two
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      cents, braddah. Thank you.
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                MEMA OFFICER ANDAYA: No, I appreciate that,
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      Commissioner. And, yeah, I -- I can get that information to
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      you 'cause I -- that's a very good point, that our -- our ICP
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      should be -- should be reaching out to their partners on -- on
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      the respective islands, so -- and you'll have that
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      conversation with them.
                COMMISSIONER KINCAID: You can send it out to
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      Richelle; she can send it to me, whatever the list is.
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      think a lot of it gets lost now with -- with Mr. Ellison and
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      his cronies, so I'd appreciate it having your -- your input on
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      it as to who they are.
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                MEMA OFFICER ANDAYA:
                                      Thank you, Commissioner.
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                CHAIR GINOZA: Great. Thank you.
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                Any other questions from commissioners?
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                (No response.)
                CHAIR GINOZA: All right. Seeing none, I'm so glad
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      we had this discussion, so we get -- enable everyone. So next
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      on the agenda -- thank you, Herman, very much for your
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                     That was excellent.
      presentation.
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                MEMA OFFICER ANDAYA: Thank you. Thank you,
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      Commissioners.
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                CHAIR GINOZA: So we'll have some follow-up
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discussions individually and perhaps with the commission as well, so thank you very much.

MEMA OFFICER ANDAYA: Thank you.

CHAIR GINOZA: Next, we'll move on to the fire department, Chief Ventura. And congratulations to Chief Giesea. But, Chief Ventura, go ahead.

CHIEF VENTURA: Good morning, everybody. So I'm gonna start with the handouts before I get to my report so we can kind of follow through the several of them this month.

The monthly update, this is the first one I'll go over, and, you know, the promotions, we've been really busy with recruitment and promotions of several positions in our department as well as our -- our spending. In the beginning of the year, we try to get out, get everything purchased. As you guys have been notified, there are supply chain issues for everything that we order from turnouts to trucks to buildings, so we've been having to extend contracts, but we're just kind of working through that as we sit fit. That's the monthly update.

The next form is our training report with the two columns on it. As you can see, we focused on certain topics this month, and we got the training out to everybody. We can never have enough training. The more training we can offer our members, the more prepared they're gonna be, ocean safety, firefighters, and such. So this is a snapshot of our training

report for the month.

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The yellow form is our kind of year-end calls, so you'll see total calls for the year were 13,354. That is a little down from previous years, and, you know, there's a variety of factors out there, including COVID, obviously, that might affect the numbers being down.

Across the bottom of this yellow chart, you'll see total dollars lost, and that kind of leads me into the request from Commissioner Kanuha, which is my next handout. That is the breakdown of cost lost per district, so there are two columns; I've checked these three. If you look at the incident count, that's all types of fires, that includes trash cans, car fires, house fires, etc. And then if you look at the second column, that's total loss, that's an estimate based on either Blue Book value of a vehicle or percentage of a house that's burned. So if you had a million-dollar house and 50 percent of it burned, half a million dollar loss. And so that's kind of how those next two columns are established, total lost are estimates on percentages, total value is what the value of either that vehicle or that home or that structure or that burnt item was.

Should I pause here? Are there any specific questions about this, Commissioner Kanuha?

CHAIR GINOZA: Go ahead, Makalapua.

COMMISSIONER KANUHA: Thank you, Chair.

Thank you, awesome job, Chief. I truly appreciate that. And that was gonna be my question, because I seen for our district in Lahaina that the incident count is 57, and my question was gonna be, is that medical calls? But you made it clear that it's only rubbish can calls and, you know, it's house fires and brush fires, so -- but thank you for creating this spreadsheet. It gives me a bird's-eye view of what's going on in my community in Lahaina, so I appreciate that. Thank you.

CHIEF VENTURA: Certainly. And you can look at the numbers here. It's in order by district. Wailuku, being District 1, the oldest district, a lot of small brush fires. We have one of our common trouble places there, Piihana Farms. District 2, Paia, there's a lot of car fires out past Haiku. People just up to no good, setting cars on fire regularly, so those numbers are a little bit accelerated. And then Kahului being the next busiest, there's just a lot going on here, obviously, in Kahului, people and businesses and such.

So that's the handouts. I'll get into my monthly report, and I'll also briefly go over the deputy report because Gavin is away with family this week. Looking first at my report, the typical meetings we've been having with the mayor, managing director, the directors continue to happen. Discussion on Haiku Fire Station, Pukoo Fire Station, we're still working through a lot of things to make those things

happen.

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If you look over to the back, the things I want to highlight are that our recruits -- recruit class graduated, that was awesome. I was really sad for them because they had done so well for six months and five days, and Omicron got them at the end, so we had to go virtual. And I was saddened for them because they deserved a nice wonderful ceremony, but as you all well know, we transitioned to a virtual conference that day and were able to honor them.

The next is the Omicron variant that we're all very well aware of. This, by far, has been our biggest pessimist through the pandemic. On average right now, we have about four to five firefighters out every day with Omicron. thing that is saving us, really, is that the CDC and the county, and the DOH have changed their guidelines so we're able to bring people back to work sooner. If people had to be quarantined for 14 days, we would have a large number of people out. So that adjustment by those agencies has made it for us to be able to maintain our operational readiness. only time that we had some slight manpower issues was at the end of December when we have all of our retirees leave, and the recruit class didn't graduate till the 7th, so we had about a ten-day gap in there that things were, you know, tight for a while. But with Omicron and retirements and vacancies, we have got past that period, pushed through, and now that our recruits are online, we're okay.

And then at the very bottom there, just a union arbitration with HFFA. All of our contracts are open. Last week was our arbitration, so we concluded that and the arbitrator will be making a report to us sometime in the spring, we're guessing.

Glancing at the deputy report, the battalion chief's positions were all filled with, you know, a bunch of just really good people, gung-ho, want to support our members, want to be there to give everybody the support and growth that they need in our department. So those three members, Lee, Sandy, and Shawn, were promoted. We have been able to fill a couple of positions that were vacant in our civilian staff, and we're still pending a couple more, so we're working on filling our mechanic position as soon as DPS gives us a list. Logistics is key to any organization, and our mechanics are a main logistical part of our department's success.

I'll stop there. I do have a comment, a couple of comments kind of going back. Commissioner Sterling asked about the AT&T First Net. We, as a department, did a study for AT&T and had the same results that Herman mentioned. More towers are needed. What we did was we put a cellphone on every apparatus, including Molokai and Lanai, and we just basically drove around and tested their signal for quite a while back in the summer. After that, we tested their data

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plan with laptops in various districts as well, kind of just a roaming commuter that was on all the time, and then that report was given back to AT&T so they can know where to -- where the gaps are. So still, Verizon provides us with the best signal in all of our districts, so we do not have -- as a department, we do not have any AT&T First Net devices with our apparatus or operations, so that kind of answers that question.

Commissioner Kincaid, I tried to reach out three or four times to George Purdy. I'm getting a busy signal, so if you have an email address or another contact information, send that to Richelle, and I'll definitely try to get together with him on the -- the drone information, so (pause) --

And then the last thing I kind of have to report is kind of go back on the homework we talked about last month, is the Kahuola Award. So in your packets, there's a short story from somebody who submitted a nomination for the Kahuola Award. It is with you as a decision-making body to determine if they are -- should be recipients of this. I personally feel that these civilians that were not required to do this work that day could very much qualify for this; I'd be happy to honor them with it if you folks decide and support that.

That's enough. That concludes what I have. I can answer any questions you have.

CHAIR GINOZA: Does any commissioner have any

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questions for the chief?
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                COMMISSIONER STERLING: I do. I just want to
 3
      thank --
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                CHAIR GINOZA: Go ahead, Donna.
                COMMISSIONER STERLING: Thank you, Chair.
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                I just want to thank you for following up on the
 7
      First Net. I -- and it came up with me a couple years ago via
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      another organization. We were approached by this firstnet.gov
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      to be here on Maui, so I just wanted to follow up. Because
      now we've got Starlink with Musk and things are gonna change
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11
      and -- thanks for following up. I understand the concept now.
12
      Thank you.
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                CHAIR GINOZA: Any other questions from
      commissioners for the chief?
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                COMMISSIONER KINCAID: Chief, I'll have George Purdy
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      contact you.
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                CHIEF VENTURA: Excellent.
                COMMISSIONER KINCAID: I've got your number.
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                CHIEF VENTURA: Thank you.
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                CHAIR GINOZA: So, Chief, do we -- do we vote on
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      this award or -- the Kahuola, or how does it typically go
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      forward?
               I've never seen it before, I mean, actually awarded.
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                CHIEF VENTURA: So I'm in the same boat as you. I
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      would have -- I would say it's not as formal as a vote. It's
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      more of an everybody reviews it, and we can have a short
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discussion and if everybody's onboard that this was a great effort by a civilian at the right time at the right place, then we can, you know, show them some love and present them with this award. They're out-of-towners, so it'll probably be virtual, and we'll have to mail something to them, but, you know, it's worth it to make sure people understand that their efforts are appreciated. But no normal vote.

CHAIR GINOZA: Absolutely. I've read through it,

CHAIR GINOZA: Absolutely. I've read through it, and I'm supportive as well. I don't know if any commissioners would have any objections.

COMMISSIONER STERLING: (Gesturing.)

CHAIR GINOZA: Go ahead, Donna.

COMMISSIONER STERLING: Chair, thank you. You know, part of what Punahele said this morning about engagement and communication, you know, as a commissioner, I think this is what we're supposed to do, acknowledge, address, read, do our homework. This was fantastic, the effort this woman took to write it up with details, you know, oh, I'm all for it. I did my homework.

CHAIR GINOZA: Okay. I don't -- I don't think anybody is objecting, so I think you have our endorsement to -- to go forward with that.

CHIEF VENTURA: Okay, great. And I saw Dylan's comment; he has no objections as well. So I'll have Richelle work on that and make -- make sort of a little packet and

presentation. We'll contact these people as best as we can, 1 hopefully they have the same numbers, and we'll go from there. 2 3 We'll probably do it virtually. Maybe Corporation Counsel 4 Dan, I'm quessing something like this does not have to happen 5 during the commission meeting and Sunshine Law required? 6 Correct me if I'm wrong. 7 MR. KUNKLE: If -- I'm sorry, I'm trying to get my 8 screen straightened out. If -- you know, unfortunately, if --9 oh, I'm sorry. Yeah, you can hear me. If you have anything more than two members of the commission together and 10 11 definitely if you have a quorum of the commissioners together, it would need to be a formal meeting, and it could -- someone 12 13 could accuse the commission of holding an illegal meeting. So if you do want to do it with a quorum or more of the 14

CHIEF VENTURA: Okay. And if commissioners are okay --

commission present, I would recommend that you do do it at an

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open meeting.

CHAIR GINOZA: I don't think he was suggesting -yeah, I don't think he was suggesting having commissioners
there, and so --

MR. KUNKLE: Oh, all right. Yeah, if it does not involve commissioners, then, yeah, no problem. It's -- yeah, the Sunshine and the meeting requirement would only apply to the members of the commission, you're correct, Chair.

1 CHAIR GINOZA: Okay. Thank you, Dan. 2 CHIEF VENTURA: Okay. So I don't want to put more 3 work on you guys, so we can absolutely handle it ourselves and 4 then provide notification and a report at the follow-up 5 meeting. 6 CHAIR GINOZA: Okay. That would be great. 7 Any other questions for the chief? 8 (No response.) 9 CHAIR GINOZA: All right. Seeing none, let's move on to Chief Lindo. 10 11 ASSISTANT CHIEF LINDO: Good morning, Chair. Good morning, Commissioners. In front of you is my report for 12 13 December. Nothing huge to report, but I did miss a couple of things and -- and things that I wanted to focus on. 14 15 kind of went over the -- the incidents in December dealing with the flooding and the structure fire. You know, the guys 16 17 handled it the best that they can, and it went well. On the bottom there, on 1/14 was another missing 18 19 snorkeler that we were able to utilize multiple resources, 20 interagency ops and coordination. And we've been dealing with 21 the U.S. Coast Guard the past couple of months with some --22 some issues, so these times were absolutely great when we got 23 to close out -- even though it happened in a bad way where we 2.4 had to close out meetings after 72 hours of searches, we were

able to meet the family where they were at, address concerns,

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let them know the resources and the hours that we put to -- to help try to resolve their family situation. And then, we were able to have personal conversations with the U.S. Coast Guard to address response issues and get it done and completed in a timely fashion, so that was huge.

On the training, in December, we were able to -- and I didn't put it here, and I apologize for that, but we had a biannual search and rescue exercise with multiple resources, including the U.S. Coast Guard, ocean safety, the fire department, our central dispatch. And what happens in these two-year exercises is we have an initial meeting brief where each agency is able to provide input, direction. Of course, the U.S. Coast Guard were worthy -- the ones running the whole exercise. And in this meet and greet, each agency got to provide their resources, their capabilities, what they're able to do, and we got to talk story and -- and ask questions and -- and provide input and then direction in the event of search and rescue incidents.

On the second day, there was an exercise, and in this exercise, we were able to test interagency operations, interagency communications, coordination, see what works, what doesn't work, and have an after-action review or a hot watch where we can discuss the things that happened, things that went good, things that went well, things that we need to address, and then address it right away, yeah. So the good

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thing about that exercise which occurred somewhere around December 2nd in the -- between the wharf and the -- the waters fronting Olowalu and Ukumehame, and we got to utilize the rescue boat and ocean safety skis and the air one helicopter and really go from central dispatch dispatching all units to this report of a missing paddleboarder, and then we just ran from there, actually ran a real event. And something actually went wrong. Our helicopter, our air one resource, actually had a problem that didn't allow them to respond, and they had to return back. So it was real life, we were able to -- to complete the whole exercise, and -- and rescue the personnel and -- and do everything that needed to do, and then at the hot watch, we were able to address those things. So those kinds of things we absolutely look for opportunities to train together with outside agencies, so that's one of those things that -- that happens on a biannual basis.

And then Chief Giesea was able to participate -- at the same time, they had an active shooter case dealing with the police and teachers and first response. On our end, because that's not really our -- our hands are not really in the cookie jar when we're dealing with an active shooter, so it's mainly tailored to the teachers and also -- all of that, but we still want to participate and provide input when we can.

So that's pretty much all I have on the operations

side. But we absolutely as a department always look for opportunities to train with other agencies, yeah. That's all I have. You guys have any questions or --

CHAIR GINOZA: That's great. Thank you, Chief Lindo.

Any questions from commissioners?

(No response.)

CHAIR GINOZA: All right. Seeing none, I think
Chief Giesea has a free pass this month since he was just put
into the position. So thank you, thank you all for -- for
that report from the fire department.

I put two items on the agenda that I wanted to -- to discuss. One -- the first one is about site visits, and I just wanted to get some input from members. Before -- Gregg and I are old-timers, so before, we used to schedule station site visits every once in a while, and just due to COVID, we stopped it. And I just wanted to query members to see if it's something that we would like to reinstate. And the -- the thing about it is, you know, if we have to have quorum, have -- because of Sunshine Law, post a meeting and -- and ask for public testimony and such. But it is something that -- I don't know if members had gone as part of the -- the interview process for the chief to -- to stations by themselves, or if they'd rather have a more formal -- I don't know presentation, but a formal tour with other members.

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But that's something that I just thought because -and it was kind of before the Omicron kind of hit so badly, I thought, you know, perhaps it was kind of tailing off, that we'd have more visits, but -- or we'd reinstate visits. But that was my intention, was just to have a discussion, and if there was interest in members having a coordinated visit, we could work with the chief to try to just schedule some to see how it goes. But I just wanted to see if any members would have any interest. You know, obviously, we'd coordinate having -- if we started on Maui -- for instance, I think the next one we were -- Gregg and I and the old commission was gonna have was going to Molokai, but that got tabled because of COVID. So it is something that I think is a -- is beneficial to the commission to be able to see stations. So does -- does anybody have any input? And, you know, if -- I don't mind just kind of meeting with the chief, you know, to try to set something up if --COMMISSIONER STERLING: (Gesturing.) CHAIR GINOZA: Go ahead, Donna. COMMISSIONER STERLING: Yeah. So, Chair, my feeling is right now in the -- in the environment, the atmosphere with the rural areas, in which I am too, I would really like to visit Hana, Molokai, and Lanai. It -- you know, Maui is Maui, but I really would like to see the rural fire department stations. Great idea, yeah.

CHAIR GINOZA: Go ahead, Dan.

MR. KUNKLE: Chair, yeah, I think you already mentioned this, but I just thought I would mention that — just me regarding the Sunshine Law, I would recommend that you do that in groups of less than a quorum, so I guess four, four or less at a time. Otherwise, I think you noted then; otherwise, it does need to be a formal meeting. You could do that, but after the emergent — the current emergency order terminates in — at the end of February, meetings from March onward, at least as it is now, will have to have that physical location ready for anybody to show up at that you plan to use, you could all meet there, but it would have to be a formal meeting like I say if it's a quorum or more of you. That's all I wanted to say.

CHAIR GINOZA: For clarification, so if we were four or less, there is no --

MR. KUNKLE: You're correct. As long as it's less than a quorum, so four or less, there's no problem.

CHAIR GINOZA: Okay.

MR. KUNKLE: Yeah. And I know this might sound absurd to people, but it -- it applies even like when the commission members do not even intentionally do it. If you all see yourselves together at -- for some event and there's a quorum or more of you, then it's in your interests for some of you to depart from it because someone could accuse you of

holding an illegal meeting even though that would not be what 1 2 you would intend. But that has happened and -- in some 3 other -- not with your commission, but with some other 4 agencies, so it's something to watch out for. Yeah, four or 5 less is fine. 6 CHAIR GINOZA: Okay, great. Thank you. 7 Any other comments or is there interest from other commissioners? Max. 8 9 COMMISSIONER LUNDBERG: Mr. Chair. 10 CHAIR GINOZA: Oh, Gregg. 11 COMMISSIONER LUNDBERG: I just wanted to -- I just 12 wanted to say I would support it tremendously. We did it with the police commission; we did a -- we talked about it with the 13 fire commission a couple of times. I agree; I think that 14 15 especially the outer islands, where we give them an opportunity to come testify or talk, to bring up any of their 16 topics that they would like to do as a -- as a community in 17 their community, I think it would be a great -- a great 18 benefit for the team. 19 20 CHAIR GINOZA: Thank you, Gregg. 21 Yeah, so some people are chatting that it's good, 22 so -- oh, go ahead, Max. 23 COMMISSIONER KINCAID: I think it's a good idea, but 24 I think if we just get in touch with the chief, let him 25 contact the respective fire station and set up a meeting with

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maybe the island commissioner that lived on the island to go
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      and meet them also. I would refrain from just -- I go there
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      all the time, it's like my second home, but, you know, it's a
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      dormitory, man, you know, and -- to meet in a conference, I
      would prefer more to see the community being able to see what
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 6
      kind of new equipment we have and how they operate and the
 7
      kids love it.
 8
                CHAIR GINOZA:
                               Okay.
                                      Thank you.
 9
                COMMISSIONER KINCAID: More so than a personal
      visit.
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11
                CHAIR GINOZA: Okay.
                                      Thank you, Max.
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                Makalapua, did you have a question or a comment?
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                COMMISSIONER KANUHA: No question.
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                CHAIR GINOZA: Okay.
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                COMMISSIONER KANUHA:
                                      I support it as well.
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                CHAIR GINOZA: Okay, great. Thank you.
                Yeah, so we'll try to figure something out, and we
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      will have further discussion at the next meeting.
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                The other item that I've put on the agenda is there
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      is a request from the salary commission that I represent the
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      commission on discussions about the fire chief's salary. And
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      I've actually been -- when I was a county director, I had to
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      go in front of the salary commission, and it's basically
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      trying to understand for -- for the commission to understand
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what the duties are of the position and not so much how the

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person who is in the position doing either favorably or unfavorably. So it is something that -- where what my role would be is to just give facts about supporting that, yes, there are a lot of people in the fire department made up of these different divisions and it's really, as Chief Ventura has mentioned, the directors are going in front of the commission just kind of explaining their roles and responsibilities. But because there are a few -- few directors that have commissioners that oversee them, the salary commission had asked the commission chairs to be a resource at these meetings.

I went to salary commission was as a resource because I was both a director and in the private sector, Gary Murai was the corporation counsel that supported that commission, and he said that really, we are only speaking of the position and not the person. So of course, if they ask, you know, that is something that I would like to see if the commission has any other comment -- or, one, to be allowed to represent the commission at the salary commission meeting, but also if there are specific comments that any commissioner would like to make -- would like for me to make as representing the commission as a whole.

So does anybody have any questions or -- or comments as far as, one, whether you -- I mean, you know, any questions

or comments?

2 COMMISSIONER STERLING: I do, Chair.

CHAIR GINOZA: Go ahead, Donna.

COMMISSIONER STERLING: Thank you, Chair. I really feel confident in what you've presented with your credentials and your experience with the deputy director, and for me -- in other words, I feel confident that you can make the decision, but also, are we gonna be -- are you gonna be considering fire chief here salary versus fire chief in Chicago, which is a high population? Is that -- how are you gauging the -- the dollar amount to our fire chief? How is that bar? Was that ever discussed or --

CHAIR GINOZA: So it's not some -- I mean, it is something that we can put forth as data for them to consider. It is not something that the commission actually tries to establish, our commission. It's under our -- our purview is to select the chief, but as far as what the chief actually makes, that's under the purview of the salary commission. So what they do typically is try to understand the depth and breadth of the roles and responsibilities of our chief in the department that we have, look at other reference points, whether it's other counties or, as you mentioned, other mainland jurisdictions, as well as looking at what they consider salary inversions where some of the staff make more than the chief, and so, you know, how do they either rectify

that or try to just reconcile the fact that, hey, in what organization do you have like kind of the CEO make less than some of the line employees or the lower employees? So that's -- that's the challenges they kind of look at, as well as just kind of the fiscal environment for the county and the state.

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So, you know, they -- as maybe you recall, like for -- I think for all the directors as well as the mayor and the council, the last time it came up, maybe, I don't know, a couple years ago, they had mentioned, oh, because of the economic environment, I think the mayor had said don't give us a raise, and the -- the salary commission, I believe, said, okay, yeah, let's just keep it the same. So it is something that they reevaluate every -- whenever they feel like it, maybe every one or two years, and there are a number of factors that they look at. If we want to put forth something that references other jurisdictions, I mean, that is something that -- that I can try to research or just provide to them.

COMMISSIONER STERLING: Yeah. Well, you've given a good explanation. I just wanted to be educated and to learn more about the salary commission. Great, great. Thanks, Chair.

CHAIR GINOZA: And definitely after it, I can report at our next meeting how --

COMMISSIONER STERLING: Yeah.

1	CHAIR GINOZA: how things went. But, yeah, it is
2	really just to kind of reinforce what the chief had had
3	demonstrated to the commission that his roles and
4	responsibilities are and, you know, what justification there
5	may be for the current or any other different salary.
6	MR. KUNKLE: (Gesturing.)
7	CHAIR GINOZA: Dan, do you have a comment?
8	MR. KUNKLE: Chair, I would recommend that you
9	entertain a motion to approve your taking on this role of
10	appearing on behalf of the whole commission. It would just be
11	prudent.
12	CHAIR GINOZA: Yep, I was gonna do that; I just
13	wanted to make sure there was no more comment.
14	Okay. If there's no more comments, could I have a
15	motion that permits me to speak on behalf of the fire and
16	public safety commission in front of the salary commission on
17	February 11th, 2022? Which, incidentally, is my birthday.
18	COMMISSIONER ANDRION: Happy birthday, and so moved.
19	This is Dylan.
20	CHAIR GINOZA: Okay. Thank you, Dylan.
21	Do I have a second?
22	COMMISSIONER KINCAID: (Gesturing.)
23	CHAIR GINOZA: Thank you, Max. Okay. So all in
24	favor, please raise your hand.
25	(Response.)

1 CHAIR GINOZA: Okay. And I see Lisa and Dylan 2 provided chat messages because we can't see them, so it's 3 unanimous. So the motion carries. Thank you very much, 4 everyone. 5 The next meeting is on Thursday, February 17th, so 6 it's the week after the salary commission meeting, so I can 7 provide comment on what transpires there. It will be 8 attending via BlueJeans as usual. Sorry that the meeting took 9 longer than normal, but I think we got some very good information. 10 11 COMMISSIONER STERLING: (Gesturing.) 12 CHAIR GINOZA: Donna, you have a comment? COMMISSIONER STERLING: Yes, I do. So I have two 13 comments. One is off the record, but I went to the rubbish 14 15 dump a couple weeks ago to do my rubbish, and as I'm hauling the trash bags up, this gentleman next to me, next truck, went 16 17 throwing his rubbish away, and he made a comment to me. He 18 says, "Good choice, Donna." And I said, "Oh" -- I didn't recognize him. 19 I said, 20 "I know you're a fireman, but I'm sorry, I don't know who you 21 are." 22 It was Chief Thyne, thirty pounds -- Chief Bloody. Thyne was 30 pounds lighter. He said, "Donna, it's me." Holy 23 24 moly. He had a beard, you know, he looked -- you know, 25 brought out rubbish and -- I must say, so retirement has been

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1
      really good. I didn't recognize him. I -- he's doing well.
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      He looks good. I didn't know he was the former chief. He
 3
      looks good. Yeah, that's all I wanted to say.
                Oh, and the second thing is that I'm out of here,
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 5
      terms up on March 31st, I'll be leaving the fire -- the fire
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      safety, yeah.
                    Thank you.
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                CHAIR GINOZA: Okay. Thank you.
                COMMISSIONER STERLING: You're welcome. Yeah, pau
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 9
      talk.
                CHAIR GINOZA: Okay. So unless there's any other
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      comments or questions, thank you, everyone, for your
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      participation today and members of the public. And thank you,
      Herman and Chiefs, for your updates; it was very informative.
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      It is 11:36, and I'll -- I would like to -- I'll adjourn the
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      Maui County Fire and Public Safety Commission meeting. Thank
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      you, everyone.
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              (The proceedings were adjourned at 11:36 a.m.)
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1	<u>CERTIFICATE</u>
2	STATE OF HAWAII )
3	) SS. COUNTY OF MAUI )
4	
5	I, Sandra J. Gran, Certified Shorthand Reporter for
6	the State of Hawaii, hereby certify that on January 20, 2022,
7	at 10:00 a.m., the proceedings were taken down by me in
8	machine shorthand and was thereafter reduced to typewritten
9	form under my supervision; that the foregoing represents, to
10	the best of my ability, a true and correct transcript of the
11	proceedings had in the foregoing matter.
12	
13	I further certify that I am not an attorney for any
14	of the parties hereto, nor in any way concerned with the
15	cause.
16	
17	DATED this 31st day of January, 2022, in Maui,
18	Hawaii.
19	
20	
21	Sala de la
22	Candra I Cran BBB
23	Sandra J. Gran, RPR Hawaii CSR 424
24	
25	